



NEW GRADUATE CONCENTRATION PROPOSALS
ARIZONA STATE UNIVERSITY
GRADUATE EDUCATION

This form should be used for academic units wishing to propose a new concentration for existing graduate degrees.

A concentration is a subspecialty within a degree and major. It indicates the fulfillment of a designated, specialized course of study, which qualifies the student with skills and training in one highly concentrated area of the major. Concentrations are formally-recognized educational designations (including the assignment of a university plan code for reporting/record-keeping purposes and appearance on the ASU transcript). Concentrations are distinguished from more informal academic distinctions such as “emphases,” “tracks,” “foci,” “options,” etc.

Submit the completed and signed (chairs, unit deans) proposal to the **Office of Graduate Academic Programs**, mail code 1003 and electronic copies to eric.wertheimer@asu.edu or amanda.morales-calderon@asu.edu.

Please type.

Contact Name(s): Kathleen Andereck	Contact Phone(s): 602-496-1056
College/School/Division Name: College of Public Service and Community Solutions	
Academic Unit Name: College of Public Service and Community Solutions (or proposing faculty group for interdisciplinary proposals)	
Existing Graduate Degree and Major under which this concentration will be established: Master of Public Safety Leadership and Administration (MPSLA) in Public Safety Leadership and Administration	
Proposed Concentration Name: Emergency Medical Services – Mobile Integrated Healthcare	
Requested Effective Term and Year: Fall 2016 (e.g. Fall 2014)	
Do Not Fill in this information: <u>Office Use Only</u> Plan Code:	CIP Code:

1. Overview

- A. Provide a brief description (not to exceed 150 words) of the new concentration (including the focus of the new concentration, relationship to other concentrations within this degree program, etc).**

The Master of Public Safety Leadership and Administration is a graduate degree program designed primarily for public safety professionals. An advanced degree is an important key to career progression within public safety administration. The Emergency Medical Services – Mobile Integrated Healthcare concentration provides the foundations for leadership and administration of Emergency Medical Services (EMS) organizations. This program takes a multi-professional approach to administration of EMS organizations. This field of study encompasses public policy and administration, organizational management and leadership, finance and data analysis. Students will develop a platform of knowledge and skills to build a solid foundation for success within the field of EMS administration. Students in the MPSLA program will share core courses that stress management, administration, policy, data analysis, personnel, and finance. The concentration allows students to specialize more fully on an area in which they are interested all within the wider umbrella of the public safety field.

2. Impact Assessment

- A. Explain the unit’s need for the new concentration (e.g., market demand, research base, direction of the discipline, and interdisciplinary considerations). How will the new concentration complement the existing degree program, including enrollment, national ranking, etc.?**

The current design of the MPSLA degree program focuses exclusively on one aspect of public safety services law enforcement. The proposed revision would create three concentrations to reflect subject area specializations that

correspond to professional career paths in distinct public safety domains. The proposed concentrations are: Executive Police Administration, Executive Fire Administration, and Emergency Medical Services – Mobile Integrated Healthcare.

There are four reasons for creating concentration specialties within this degree program: (1) the concentrations reflect the substantive difference in professional areas related to the degree (police, fire, and EMS) and thus offer different career development opportunities for students, (2) the knowledge, skills and abilities developed through a common core of general public administration courses (a topic discussed below) will be strengthened with specialized knowledge and expertise covered through concentration offerings, (3) the pool of potential students is expanded considerably by offering specialized career path development through three distinct public safety concentrations, and (4) designing the program as proposed represents a more innovative content and structure approach than is offered by similar degree programs that typically focus on only one aspect of the public safety domain or lump all students into a generic "public safety" degree.

The emergency medical services – mobile integrated healthcare concentration stresses entrepreneurship in pre-hospital critical care provision and addresses a rapidly emerging discipline at the intersection of traditional EMS, public safety, public health, and out-of-hospital health care. Degree programs in Emergency Medical Services are a relatively recent addition to educational options. The EMS field is now competing for scarce resources in a challenging environment--one where those who allocate resources demand proof that money spent will result in an appropriate return. Proof of value requires research, analysis and advocacy--skills learned only in the higher-education environment. To effectively meet the challenges of the future, this field will need leaders who can work effectively in environments where their "competitors"--city, county and state department heads, program directors, and other managers--possess graduate academic credentials as a matter of course. Complex operational methodologies, changing reimbursement regulations and significant compliance issues are all part of day-to-day operations for EMS managers. With that comes a great deal of interaction with other healthcare professionals, emergency services and management personnel, hospital administrators, even insurance company representatives. The EMS profession is moving in the direction of highly educated, informed management. Employment of emergency medical technicians and paramedics is expected to grow by 23% from 2012-2022, which is much faster than the average for all occupations. With such a rapid increase in the need for EMTs and paramedics over the next ten years, there is also going to be a subsequent rise in the number of EMS professionals with advanced degrees needed to manage, train, and educate the growing workforce. Opportunities for EMS professionals seeking leadership roles within the field will be greatest for those who hold advanced degrees. Very few institutions across the nation offer advanced degrees in EMS. This proposed concentration enables Arizona State University and the College of Public Service and Community Solutions to become a national and international leader in educating the future leaders in this field.

- B. Please identify other related ASU programs and describe how the new concentration will complement these existing ASU programs?** *(If applicable, statements of support from affected academic unit administrators should be included with this proposal submission.)*

We do not anticipate that the concentration will have any impact on existing programs at ASU. The unique nature of the concentration with a directed focus on administration of public safety organizations such as police and fire departments will be appealing in ways no other program offered at the University will be. We will primarily be targeting public safety professionals who are interested in professional development to enhance their careers. We are targeting an entirely different market for this program than for the Emergency Management and Homeland Security programs that have recently been approved. This concentration will meet the need of first responders who are interested in moving into administration and furthering their education within an area in which few advanced degree options are available.

- C. Is this an interdisciplinary concentration? If yes, please address the relationship of the proposed concentration to other existing degree programs and any parallel or similar concentrations in those degree programs.** *(Please include relevant Memoranda of Understanding regarding this interdisciplinary concentration from all applicable academic units.)*

Required coursework will be offered by the College of Public Service and Community Solutions. As part of their concentration area in Emergency Medical Services – Mobile Integrated Healthcare, students will take classes from the College of Health Solutions. In addition, only students admitted to the Master of Public Safety Leadership and Administration program (MPSLA) are eligible to pursue the concentration.

3. Academic Requirements and Curriculum

- A. What are the total minimum hours required for the major and degree under which the proposed concentration will be established?**

33 credit hours

- B. Please provide the admissions criteria for the proposed concentration.** *If they are identical to the admission criteria for the existing major and degree program under which this concentration will be established, you may attach a copy of these criteria as they appear on the departmental website, or other source (please indicate source).*

Please also list all undergraduate and graduate degrees and/or related disciplines that are required for admission to this concentration program.

Degree(s): Minimum of a bachelor's or master's degree in criminology or criminal justice, public administration or public service, sociology or social work, public safety or fire service management, parks and recreation management, applied sciences, or another closely related field from a regionally accredited college or university.

GPA: Minimum of a 3.00 cumulative GPA (scale is 4.00=A) in the last 60 hours of a student's first bachelor's degree program.

English Proficiency Requirement for International Applicants: (See Graduate Education policies and procedures) (http://graduate.asu.edu/admissions/international/english_proficiency):

Same as Graduate Education policy. Applicants whose native language is not English (regardless of current residency) must provide proof of English proficiency

Required Admission Examinations: GRE GMAT Millers Analogies None required

Foreign Language Exam: Not required

Letters of Recommendation: Two

Students must also provide:

- A written statement, at least one-page in length, which describes the applicant's educational and career goals and long-term professional development strategy
- Current employment in an organization in this field or at least two years prior professional experience in this or a related field AND/OR a bachelor's degree in a related area

Applicants must fulfill the requirements of both the Division of Graduate Education and the College of Public Service and Community Solutions.

- C. If the proposed concentration is part of a larger, interdisciplinary agenda, please provide additional admission information related to students who may enter with various academic backgrounds, including expected entry-level competencies.** *As applicable, please also address the courses that must be taken to remedy any relevant deficiencies for incoming students.*

N/A

- D. What knowledge, competencies, and skills (learning outcomes) should graduates have when they complete this proposed concentration program?** *Examples of program learning outcomes can be found at (<https://uoeee.asu.edu/program-outcomes>).*

Students will demonstrate an understanding of the dominant practices in emergency medical services leadership and administration. They will be able to employ necessary management and leadership skills to effectively lead these public safety organizations. Students will develop theoretical and pragmatic knowledge regarding organization administration such as budgeting, finance and human resources. They will also develop the ability to understand and use basic data analysis tools. Each course will have its own level of assessment through a combination of examinations, class projects and essays to demonstrate the students' comprehension of material. As this is a graduate degree, students will not only need to understand but be able to apply what they have learned in real world settings.

- E. How will students be assessed and evaluated in achieving the knowledge, competencies, and skills outlined in 3.D. above?** *Examples of assessment methods can be found at (<http://www.asu.edu/oue/assessment.html>).*

Specific assessment outcomes and measurements include:

OUTCOME 1 Graduates from this program will examine, comprehend and evaluate readings on classic and contemporary theories of organizations and management.

Measure 1.1 Students in culminating experience courses CPP 593 OR PAF 593 will synthesize and apply core knowledge, skills, and abilities relating to organizational and management theory to a public safety problem.

Performance Criterion 1.1 80% of students in CPP 593 or PAF 593 will earn a B or higher on their final projects as evaluated by the course instructor.

Measure 1.2 Students in PAF 508 will write a paper regarding organizational behavior.

Performance Criterion 1.2 80% of students will earn a rating of 80% or higher on final paper in PAF 508.

OUTCOME 2 Graduates from this program will demonstrate and apply an understanding of basic administrative functions in EMS.

Measure 2.1 Students in PAF 506 will take a final exam evaluating their understanding of public finance principles.

Performance Criterion 2.1 80% of students will earn a rating of 80% or higher on final exam in PAF 506

Measure 2.2 Students in culminating experience courses CPP 593 OR PAF 593 will synthesize and apply core knowledge, skills, and abilities relating to administrative functions to a public safety problem.

Performance Criterion 2.2 80% of students in CPP 593 or PAF 593 will earn a B or higher on their final projects as evaluated by the course instructor.

OUTCOME 3 Graduates from this program will be able to synthesize information and evaluate public safety practices in EMS.

Measure 3.1 Students in CPP 540 will take a final exam evaluating their ability to evaluate public safety policies and practices.

Performance Criterion 3.1 80% of students will earn a rating of 80% or higher on final exam in CPP 540.

Measure 3.2 Students in the applied project courses of CPP 593 OR PAF 593 will synthesize and apply core knowledge, skills, and abilities to a public safety problem.

Performance Criterion 3.2 80% of students in CPP 593 or PAF 593 will earn a B or higher on their final projects as evaluated by the course instructor.

F. Please provide the curricular structure for the proposed concentration.

- Additionally, please ensure that all **new** required course proposals have been submitted to the Provost's office through the Curriculum ChangeMaker online course proposal submission system for approval before this concentration is put on the University Graduate Council and CAPC agendas.

Required Core Courses for the Degree			Credit Hours
<i>(Prefix & Number)</i>	<i>(Course Title)</i>	<i>(New Course?) Yes or No?</i>	(Insert Section Sub-total)
			15
PAF 505	Public Policy Analysis	N	3
PAF 506	Public Budgeting and Finance	N	3
PAF 507	Public Human Resource Management	N	3
PAF 508	Organization Behavior	N	3
PAF 571	Geographic Information Systems (GIS) and Analysis	N	3
Required Concentration Courses			Credit Hours
<i>(Prefix & Number)</i>	<i>(Course Title)</i>	<i>(New Course?) Yes or No?</i>	(Insert Section Sub-total)
			9
CPP 540	Foundations of Emergency Medical Services	Y*	3
CPP 550	Community Paramedicine – Mobile Integrated Healthcare	Y*	3
HCD 502	Health Care Systems and Design	N	3

Elective or Research Courses Choose two courses from the list below.			Credit Hours (Insert Section Sub-total)
<i>(Prefix & Number)</i>	<i>(Course Title)</i>	<i>(New Course?) Yes or No?</i>	6
CPP 560	Emergency Services Operations Analysis and Planning	Y*	3
HCD 501	Health Behavior and Statistical Tools in Health Environments	N	4
HCD 511	Health Economics, Policy, and Payment Models	N	3
HCD 520	Interdisciplinary Perspectives on Health Disparities and System Access	N	2
HCD 591	Seminar: Creativity & Innovation Leadership in Health	N	3
HCD 594	Conference and Workshop: Leading Change in Health Organizational Systems	N	3
PAF 552	Integrated Emergency Management	N	3
Any graduate-level CPP or PAF course with program approval		N	3
Culminating Experience <i>E.g. - Capstone project, applied project, thesis (masters only – 6 credit hours) or dissertation (doctoral only – 12 credit hours) as applicable</i>			Credit Hours (Insert Section Sub-total) 3
CPP 593 Applied Project or PAF 593 Applied Project			3
Other Requirements <i>E.g. - Internships, clinical requirements, field studies as applicable</i>			Credit Hours (Insert Section Sub-total)
N/A			
Total required credit hours			33

*New course proposals have been submitted through Curriculum Changemaker.

SAMPLE PLAN OF STUDY

<p>TERM 1 – 12 credits</p> <p>CPP 540 Foundations of Emergency Medical Services (3) PAF 505 Public Policy Analysis (3) PAF 507 Public Human Resource Management (3) PAF 508 Organization Behavior (3)</p>	<p>TERM 2 – 12 credits</p> <p>CPP 550 Community Paramedicine – Mobile Integrated Healthcare (3) HCD 502 Health Care Systems and Design (3) PAF 571 Geographic Information Systems (GIS) and Analysis (3) PAF 506 Public Budgeting and Finance (3)</p>
<p>TERM 3 – 9 credits</p> <p>CPP 593 Applied Project or PAF 593 Applied Project (3) Elective (3) *</p>	<p>*Choose elective from: CPP 560, HCD 501, HCD 511, HCD 520, HCD 591 Creativity & Innovation Leadership in Health, HCD 594 Leading Change in Health Organizational Systems, PAF 552, or</p>

Elective (3) *	other approved graduate-level CPP or PAF course.
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G. Please describe the primary course delivery mode, (e.g., online, face-to-face, off-site etc.). Please note: If this proposed initiative will be offered completely online, clearly state that in this section, and fill out the applicable section in the Operational Appendix.

This program will be delivered entirely online through ASU Online as well as in person at the ASU Downtown Phoenix campus.

H. Please describe the culminating experience(s) required for completion of the existing degree and major, and the proposed concentration (e.g., thesis, dissertation, comprehensive exams, capstone course(s), practicum, applied projects, etc.).

The culminating experience is an applied project course (CPP 593 or PAF 593) that will allow students to:

- Define and construct a solution for a problem or unmet need within the public safety community communities with a focus on EMS.
- Employ knowledge and skills within a specific area of EMS to achieve a problem solution and/or mitigate discipline shortfalls
- Demonstrate ability to communicate in writing and/or orally at a level commensurate to graduate expectations
- Conduct research as needed to fill gaps in literature
- Employ project management practices to complete the approved applied project
- Be able to author a finished project report within the constraints and guidelines of a specific format— as outlined by the instructor for the course.

The final work product of this course will vary. Examples might include authoring plans, conducting an exercise, developing standard operations procedures for specific agency, etc.

Each project will be individually tailored to achieve the general objectives of this culminating degree requirement.

The final project will include:

1. Introduction which includes statement of the problem, scope of work, objectives of project, assumptions, and limitations.
2. Thorough overview of Literature
3. Methodology
4. Discussion
5. Conclusions and recommendations for future research or development

I. Please describe any other requirements for completion of the existing degree and major, and the proposed concentration (e.g., internships, foreign language skills, etc.).

None

J. For interdisciplinary programs, additional sample curricular structures must be included as appendix items to this proposal relating to students with various academic backgrounds who may pursue the proposed concentration, including expected mastery of core competencies (e.g., course work, skills, and/or knowledge).

We expect limited number of students taking electives outside the College of Public Service and Community Solutions, so impact on other departments is negligible.

4. Administration and Resources
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A. How will the proposed concentration be administered (including recommendations for admissions, student advisement, retention etc.)? Describe the administering body in detail, especially if the proposed concentration is part of

a larger interdisciplinary initiative. How will the graduate support staffing needs for this proposed concentration program be met?

The concentration will be administered by the program's graduate chair who, along with the program support an administrative staff, is responsible for the overseeing and implementing all college-level programs in the department. The graduate chair is responsible for evaluating all admission applications and any issues relating to the curriculum. Any exceptions to program policy and curriculum are at the discretion of the director with approval of Graduate Education. Curriculum changes to core course requirements, as well as the culminating experience course must be submitted to and approved by Graduate Education. The program advisor is responsible for any initial advising on the program, electives, and career information. In addition, the programs' full-time administrative staff will be responsible for monitoring student progress, providing information regarding job placement opportunities, processing petitions, plans of study, graduation applications, and other relevant graduate forms and procedures.

B. How many students will be admitted immediately following final approval of the concentration? What are enrollment projections for the next three years?

Anticipated enrollment in the MPSLA in Emergency Medical Services – Mobile Integrated Healthcare concentration is 50 students by Year 3. We anticipate enrolling between 15-20 new students into this concentration each year. The flexibility of the program being offered through ASU Online should make this a popular degree option for current and aspiring EMS administrators across the country. Nearly 27% of all currently enrolled students in the online MPSLA program during Fall 2015 worked in public safety related careers, 8% of these were within EMS/EMT. If this proposed concentration is made available online, it is possible that many of those students will pursue this degree instead.

3-YEAR PROJECTED ANNUAL ENROLLMENT			
	1 st Year	2 nd Year.	3 rd Year.
# Students	15	30	50

C. What are the resource implications for the proposed concentration, including any projected budget needs? Will new books, library holdings, equipment, laboratory space and/or personnel be required now or in the future? If multiple units/programs will collaborate in offering this concentration please discuss the resource contribution of each participating program. Letters of support must be included from all academic units that will commit resources to this concentration.

Online Support: Current ASU Online support and resources are sufficient to support this program.

Current Library Relevant Holdings: Current library resources are sufficient to support this program.

Additional Library Acquisitions Needed: None. Current library resources are sufficient to support this program.

Existing Physical Facilities: Current classroom facilities on the Downtown Phoenix campus are adequate to support this program.

Additional Facilities Required or Anticipated: Current classroom facilities on the Downtown Phoenix campus are adequate to support this program for the first three years.

Other Support Now Available: Current support staff includes an Assistant Director, Administrative Assistant, Academic Support Specialist, as well as other college-level support staff including retention, recruitment, instructional designers, and communications

Other Support Needed, Next Three Years: Current support staff is sufficient to support the faculty and student service resources required for this program.

We expect limited number of students taking electives outside the college, so impact on other departments is negligible.



D. Please list the primary faculty participants in this proposed concentration.

Name	Title	Area(s) of Specialization as they relate to proposed concentration

Brian Gerber	Associate Professor	Disaster policy and management, homeland security and administration, environmental regulatory policy
Scott Somers	Professor of Practice	Emergency management, public safety administration, public management
Barry Bozeman	Professor	Organization theory, public management
Nicole Darnall	Professor	Public policy, management
Kevin Desouza	Professor	Policy informatics, organizational design
Chris Hayter	Assistant Professor	Technology policy
Gerald Miller	Professor	Government budgeting and finance
Akheil Singla	Assistant Professor	Public finance, public sector management
Linda Williams	Assistant Professor	Public administration and law, organizational theory, public management
Cristi Coursen	Clinical Associate Professor	Health care policy, ethics
Ellen Green	Assistant Professor	Healthcare delivery, healthcare payment, US healthcare system
Natalia Wilson	Assistant Research Professor	Healthcare technology

5. Additional Material — Please attach any additional information that you feel relates to the proposed concentration. (Please label accordingly, i.e., Appendix or Attachment A, B, etc.)

Please see support memos in Appendix II.

Approvals (if the proposal submission involves multiple units, please include letters of support from those units)	
DEPARTMENT CHAIR or SCHOOL DIRECTOR	
	12-18-15
Dr. Kathleen Andereck SIGNATURE	DATE
DEAN (Please print or type)	
	12-18-15
Dr. Kathleen Andereck SIGNATURE	DATE

The following section will be completed by Graduate Education following the recommendations of faculty governance bodies.

DEAN OF GRADUATE EDUCATION
SIGNATURE
DATE

Please note: Proposals for new concentrations also require the review and recommendation of approval from the University Graduate Council, Curriculum and Academic Programs Committee (CAPC), the Academic Senate (Information item only), and the Office of the Provost before they can be put into operation.

The final approval notification will come from the Office of the Provost.

GF1112E-92

APPENDIX I

OPERATIONAL INFORMATION FOR GRADUATE PROGRAMS

(This information is used to populate the [Graduate Programs Search](#)/catalog website.)

1. Provide a brief (catalog type - no more than 150 words) program description.

The Master of Public Safety Leadership and Administration is a graduate degree program designed primarily for public safety professionals. An advanced degree is an important key to career progression within public safety administration. Those with an advanced degree have an advantage that makes a difference as they seek to advance in their professions – a practical understanding of public safety organization administration. Graduates of this program should expect to find employment and advancement in all levels of government agencies from local to the private sector. The Emergency Medical Services – Mobile Integrated Healthcare concentration provides the foundations for leadership and administration of EMS organizations. This program takes a multi-professional approach to administration of EMS organizations and encompasses public policy and administration, organizational management and leadership, finance and data analysis. Students develop a platform of knowledge and skills to build a solid foundation for success within the field of EMS administration.

2. Contact and Support Information:

Office Location (Building & Room): UCENT 780	Campus mail code: 3520
Campus Telephone Number: 602-496-0600	Program Director (Name and *ASU ID): Brian Gerber (bgerber2)
Program email address: publicservice.recruitment@asu.edu	Program Support Staff (Name and *ASU ID): Stephanie Alvey (sread1)
Program website address: https://publicservice.asu.edu/content/public-safety-leadership-administration-mpsla	Admissions Contact (Name and *ASU ID): Anthony Talarico (atalaric)

* **ASU ID** (e.g. SHJONES)

3. Campus(es) where program will be offered:

* **To select desired box**, place cursor on the left side of the box, right click mouse, select **Properties**, under **Default Value** select **Checked**, press **OK** and the desired box will be checked.

ASU Online only (all courses online) – (Office of the Provost and ASU Online approval is needed)

All other campus options (please select all that apply):

Downtown Polytechnic

Tempe West

Both on-campus and **ASU Online (*)** – Office of the Provost and ASU Online approval is needed for this option. (Check applicable campus from options listed).

4. Application and iPOS Recommendations: List the Faculty and Staff that will input admission/POS recommendations to Gportal and indicate their approval for Admissions and/or POS:

Name	ADMSN	POS
Chris Hiryak	X	X
Stephanie Alvey	X	X
Anthony Talarico	X	X

5. **Keywords:** (List all keywords that could be used to search for this program. Keywords should be specific to the proposed program.)

Public safety, emergency medicine, Emergency Medical Services, EMS, mobile integrated healthcare, public health, law enforcement, public management, public administration, criminology, criminal justice

6. **Area(s) of Interest:**

* **To select desired box**, place cursor on the left side of the box, right click mouse, select **Properties**, under **Default Value** select **Checked**, press **OK** and the desired box will be checked

- A. Select **one (1)** primary area of interest from the list below that applies to this program.

- | | | | |
|--------------------------|---|-------------------------------------|--|
| <input type="checkbox"/> | Architecture & Construction | <input type="checkbox"/> | Interdisciplinary Studies |
| <input type="checkbox"/> | Arts | <input checked="" type="checkbox"/> | Law & Justice |
| <input type="checkbox"/> | Business | <input type="checkbox"/> | Mathematics |
| <input type="checkbox"/> | Communication & Media | <input type="checkbox"/> | Psychology |
| <input type="checkbox"/> | Education & Teaching | <input type="checkbox"/> | STEM |
| <input type="checkbox"/> | Engineering & Technology | <input type="checkbox"/> | Science |
| <input type="checkbox"/> | Entrepreneurship | <input type="checkbox"/> | Social and Behavioral Sciences |
| <input type="checkbox"/> | Health & Wellness | <input type="checkbox"/> | Sustainability |
| <input type="checkbox"/> | Humanities | | |

- B. Select **one (1)** secondary area of interest from the list below that applies to this program.

- | | | | |
|--------------------------|---|-------------------------------------|--|
| <input type="checkbox"/> | Architecture & Construction | <input type="checkbox"/> | Interdisciplinary Studies |
| <input type="checkbox"/> | Arts | <input type="checkbox"/> | Law & Justice |
| <input type="checkbox"/> | Business | <input type="checkbox"/> | Mathematics |
| <input type="checkbox"/> | Communications & Media | <input type="checkbox"/> | Psychology |
| <input type="checkbox"/> | Education & Teaching | <input type="checkbox"/> | STEM |
| <input type="checkbox"/> | Engineering & Technology | <input type="checkbox"/> | Science |
| <input type="checkbox"/> | Entrepreneurship | <input checked="" type="checkbox"/> | Social and Behavioral Sciences |
| <input type="checkbox"/> | Health & Wellness | <input type="checkbox"/> | Sustainability |
| <input type="checkbox"/> | Humanities | | |

(NEW GRADUATE INITIATIVES)

PROPOSAL PROCEDURES CHECKLIST

Academic units should adhere to the following procedures when requesting new curricular initiatives (degrees, concentrations or certificates).

Obtain the required approval from the Office of the Provost to move the initiative forward for internal ASU governance reviews/approvals.

- Establishment of new curricular initiative requests; degrees, concentrations, or certificates
- Rename requests; existing degrees, concentrations or certificates
- Disestablishment requests; existing degrees, concentrations or certificates

Submit any new courses that will be required for the new curricular program to the Curriculum ChangeMaker online course approval system for review and approval.

- Additional information can be found at the Provost's Office Curriculum Development website: [Courses link](#)
- For questions regarding proposing new courses, send an email to: courses@asu.edu

Prepare the applicable proposal template and operational appendix for the proposed initiative.

- New degree, concentration and certificate templates (contain proposal template and operational appendix) can be found at the Provost's Office Curriculum Development website: [Academic Programs link](#)

Obtain letters or memos of support or collaboration. (if applicable)

- When resources (faculty or courses) from another academic unit will be utilized
- When other academic units may be impacted by the proposed program request

Obtain the internal reviews/approvals of the academic unit.

- Internal faculty governance review committee(s)
- Academic unit head (e.g. Department Chair or School Director)
- Academic unit Dean (will submit approved proposal to the curriculumplanning@asu.edu email account for further ASU internal governance reviews (as applicable, University Graduate Council, CAPC and Senate)

Additional Recommendations - All new graduate programs require specific processes and procedures to maintain a successful degree program. Below are items that Graduate Education strongly recommends that academic units establish after the program is approved for implementation.

Set-up a Graduate Faculty Roster for new PhD Programs – This roster will include the faculty eligible to mentor, co-chair or chair dissertations. For more information, please go to http://graduate.asu.edu/graduate_faculty_initiative.

Establish Satisfactory Academic Progress Policies, Processes and Guidelines – Check within the proposing academic unit and/or college to see if there are existing academic progress policies and processes in place. If none have been established, please go to http://graduate.asu.edu/faculty_staff/policies and scroll down to the **academic progress review and remediation processes** (for faculty and staff) section to locate the reference tool and samples for establishing these procedures.

Establish a Graduate Student Handbook for the New Degree Program – Students need to know the specific requirements and milestones they must meet throughout their degree program. A Graduate Student Handbook provided to students when they are admitted to the degree program and published on the website for the new degree gives students this information. Include in the handbook the unit/college satisfactory academic progress policies, current degree program requirements (outlined in the approved proposal) and provide a link to the Graduate Policies and Procedures website. Please go to http://graduate.asu.edu/faculty_staff/policies to access Graduate Policies and Procedures.

APPENDIX II
Support Memos

College of Public Service and Community Solutions – Official Submission

From: Kathleen Andereck [<mailto:kandereck@asu.edu>]
Sent: Tuesday, December 22, 2015 3:09 PM
To: curriculumplanning@asu.edu
Subject: FW: MPSLA concentration proposals

Attached you will find proposals for three new concentrations in the Master of Public Safety Leadership and Administration. As well there are support letters or emails for all the concentrations from the School of Public Affairs, the School of Criminology and Criminal Justice, and the College of Public Service and Community Solutions. There is also an email of support from College of Health Solutions for the concentration in Emergency Medical Services-Mobile Integrated Healthcare. These three concentrations recently received approval in the Academic Plan though have not yet been approved by EdPlus for the online versions. Thanks!

Kathy

Kathleen Andereck

Director of Curricular Initiatives, College of Public Service and Community Solutions

Director and Professor, [School of Community Resources and Development](#)
Arizona State University

Mail Code 4020, 411 North Central Avenue, Suite 550 Phoenix, Arizona 85004-0690

Phone: (602) 496-1056 | Fax: (602) 496-0953 | E-mail: kandereck@asu.edu

From: Christopher Hiryak
Sent: Friday, December 18, 2015 5:46 PM
To: Kathleen Andereck
Subject: MPSLA concentration proposals

Hi Kathy – attached are the signed proposals for the following MPSLA concentrations:

- Executive Fire Administration
- Executive Police Administration
- Emergency Medical Services – Mobile Integrated Healthcare

I'm also attaching the supporting statements from SPA and CHS.

Thanks,
Chris

Chris Hiryak

Assistant Director, Academic Services

College of Public Service and Community Solutions
Arizona State University

<http://publicservice.asu.edu>

College of Public Service and Community Solutions – Support



December 22, 2015

On behalf of the College of Public Service and Community Solutions, please note our support for the new concentrations in the Master of Public Safety Leadership and Administration. The proposal has been approved by the appropriate committees.

Sincerely,

A handwritten signature in black ink, appearing to read "Kathleen Andereck". The signature is fluid and cursive.

Kathleen Andereck
Director and Professor, School of Community Resources and Development
Director of Curricular Initiatives, College of Public Service and Community Solutions

Office of the Dean
Mail code 3520, 411 N. Central Ave., Suite 750, Phoenix, AZ 85004-2163
(602) 496-0600 FAX (602) 496-0955
publicservice.asu.edu

School of Public Affairs – Support

Christopher Hiryak

From: Karen Mossberger
Sent: Monday, December 07, 2015 10:29 AM
To: Christopher Hiryak; Kathleen Andereck
Subject: Master of Public Safety Leadership and Administration

Dear Colleagues:

The School of Public Affairs is pleased to support the inclusion of our courses in the concentrations being offered in the Master of Public Safety Leadership and Administration. These courses include PAF 505, PAF 506, PAF 507, PAF 508, and PAF 571 and PAF 560. We will offer these through ASU Online for the MPSLA, in addition to our face-to-face sections and icourses.

Please let me know if you have any further questions about our participation in and support for this degree program.

Sincerely,

Karen Mossberger, Ph.D.
Director and Professor, School of Public Affairs
Arizona State University
411 N. Central, Room 450
Phoenix, AZ 85004
602-496-1101
Karen.mossberger@asu.edu
<https://spa.asu.edu>
@KMossberger

Subject: FW: new concentrations

From: Hank Fradella
Sent: Tuesday, December 22, 2015 1:47 PM
To: Kathleen Andereck
Subject: RE: new concentrations

Kathy,

Please consider this email message an expression of formal support from the School of Criminology and Criminal Justice for the proposed new graduate concentrations in the Emergency Management and Public Safety master's degree programs. These all look great and will serve the local public safety community well.

With best wishes,

Hank

Henry F. Fradella, J.D., Ph.D.
Professor and Associate Director
School of Criminology and Criminal Justice
Arizona State University
Mail Code 4420
411 North Central Avenue, Suite 600
Phoenix, AZ 85004-0685
Direct-Dial Phone: (602) 496-0237
Departmental Phone: (602) 496-2369
Departmental Fax: (602) 496-2366
Email: Hank.Fradella@asu.edu

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College of Health Solutions – Support

From: Keith Lindor
Sent: Wednesday, November 25, 2015 5:40 PM
To: Scott Somers
Cc: Jonathan Koppell; Kathleen Andereck; Christopher Hiriyak; Brian Gerber
Subject: Re: Request for Memo of Support

We are excited about and fully supportive of this new program. We are prepared to welcome your students in this program into the CHS courses they will require for the new concentration

Sent from my iPad

On Nov 24, 2015, at 9:57 AM, "Scott Somers" <ssomers@asu.edu> wrote:

Dear Dr. Lindon,

The College of Public Service and Community Solutions has developed a proposal for a new graduate concentration in Emergency Medical Services - Mobile Integrated Healthcare in our Master of Public Safety Leadership and Administration degree program (attached). We have identified several courses from the College of Health Care Delivery that we would like to include as part of the new concentration. I am writing to ask for a memo of support. Details are included in the attached letter.

Please feel free to call me with any questions at 602-290-2522, or email me at scott.somers@asu.edu. Thank you for your consideration.

Yours in service,

Scott Somers

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Scott Somers, Ph.D.
Professor of Practice, College of Public Service & Community Solutions
Senior Fellow, GW Center for Cyber and Homeland Security
e-mail: scott.somers@asu.edu phone: 602-290-2522
411 N. Central Ave., Suite 750, Phoenix, AZ 85004-2163
Web: <https://publicservice.asu.edu>

ASU Online – Support

From: Casey Evans
Sent: Thursday, January 21, 2016 11:38 AM
To: Kathleen Andereck
Subject: Program Concentration Approval: Master of Public Safety Leadership and Administration

Hello Kathleen,

Congratulations!

Your program concentration requests for the Master of Public Safety Leadership and Administration have received approval from Dean Phil Regier.

The concentrations are in the following areas:

- ~~Policing and Criminal Justice~~ Executive Police Administration
- Executive Fire Administration
- EMS and Mobile Integrated Healthcare

In order to move forward, we need to secure Provost approval. To do so, we will need the plancode for each of the concentration area. When those plancodes are secured, please send them my way so that we can secure final Provost approvals.

Some additional materials that we will need:

Step One: Documents

- A course listing for each concentration area.
- The names of faculty developers for the first semester of development. Our development cycle is structured for 6 months, so the sooner we get the names the more time we have to create a solid structure and schedule of development. (Please feel free to give us as many names as you have, you are not limited to only the first semester).
- Program Fact Sheet: The Fact Sheet is necessary to ensure that our enrollment and student support coaches have the appropriate information to inform your potential and existing students about programmatic policies and nuances. Please use the attached document as a template. Please send all of this information to Casey Evans at casey.l.evans@asu.edu.

Step Two: Let's Meet!

- Let's schedule a time to meet to discuss the on-boarding process. This on-boarding meeting will be an opportunity for us to get together and discuss your program, and expectations for EdPlus. We want to have the best partnership possible, and look forward to our collaboration. Please let me know a time that works best for you between now and March 1st.

Once again, congratulations! We are excited to work with you on your new program.

Please don't hesitate to reach out should you have any questions.

Thank you!

Casey Evans

Program Manager, Online Program Launch and Support

EdPlus at ASU

Arizona State University

Phone: (480) 884-1631

Casey.l.evans@asu.edu

ARIZONA STATE UNIVERSITY

"Education at scale and speed for everyone, everywhere."